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June 3, 1971

MEMORANDUM FOR:

THE PRESIDENT

FROM:

HENRY A. KISSINGER

(Signed) HK

SUBJECT:

Your Meeting with Your Foreign
Intelligence Advisory Board,
3:30 p.m., Friday, June 4, 1971PFIAB review
completed.PURPOSE OF THE MEETING

The Board would like to discuss with you the OMB/NSC study of the Intelligence Community, a summary of which you have seen and generally approved. They will present to you some of their concerns with respect to that study and their own conception of organizational arrangements that should be adopted for the overall improvement of our intelligence activities.

There will be no press coverage. Ollie Atkins will take a photograph at the beginning of the meeting.

The following members of the Board will be present: Admiral Anderson, Governor Nelson Rockefeller, Dr. William Baker, Mr. Gordon Gray, Dr. Edwin Land, Mr. Frank Lincoln, Mr. Franklin Murphy, Mr. Robert Murphy and Mr. Frank Pace.

CONDUCT OF THE MEETING

At the beginning of the meeting, you will wish to draw the Board's attention to the fact that you directed the OMB/NSC study on our Intelligence Community with the view toward improving the overall intelligence product to both you and other governmental consumers, to streamline operations with the view toward eliminating unnecessary duplication and excess costs, and to concentrate attention on both the allocation of resources for collection and the assessment and evaluation of the resulting product. You will not wish to indicate to the PFIAB that you have taken a position on the study, but rather elicit their views. They have some reservations about the study and the difficulties associated with adopting organizational changes which

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would require legislative action at this point in the Administration. I recommend that you merely ask the Board for their comments on the study and any other organizational recommendations they might have.

Admiral Anderson is likely to raise the following topics:

- Deficiencies noted by the PFIAB in the OMB/NSC study.
- The undesirability of seeking Congressional action on any organizational changes.
- The need for improved national intelligence in the economic area.
- Proposals for an alternate organizational arrangement to include establishment of a revitalized U.S. Intelligence Board with two subcommittees, and the revitalization of the Board of National Estimates.
- Measures for the improvement of domestic intelligence activities in support of foreign intelligence.
- A strengthened role for the Director of the National Security Agency.
- The desirability of having increased staff support for the PFIAB so that they can provide better support for you. (Note: You may not wish to make any commitment with respect to this item and suggest to the PFIAB that you will consider their recommendations in this regard.)

TALKING POINTS

Recommended talking points for the meeting are at Tab A.

Should you care to review it, the summary of the OMB/NSC study of the Intelligence Community is at Tab B.

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TALKING POINTS

-- Inform the PFIAB members that you have convened the meeting to obtain their views on the OMB/NSC study which had been prepared at your direction.

-- Ask the Board members (Admiral Anderson) for their views on the resulting study.

[Note: It would be best if you avoid at this time giving the Board members any hint of your own views on the recommendations of the study.]

-- You may wish to ask the individual members of the Board to clarify certain points as Admiral Anderson's briefing proceeds.

-- At the conclusion of the meeting, you will wish to thank the members of the Board for their most helpful analysis of the study and for their valuable counsel in proposing alternate arrangements.

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